# **OPJS UNIVERSITY, CHURU (RAJASTHAN)**



# **SYLLABUS**

For

# **Master of Philosophy**

(Business Administration)

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# SCHOOL OF COMMERCE & MANAGEMENT STUDIES OPJS UNIVERSITY, CHURU(RAJASTHAN) 2016-17



# Scheme of Examination for Course Work for M. Phil. (Business Administration) Semester-I & II

The scheme for course work is as follows:

- 1. Each paper shall consist of 100 marks; out of which 70 marks shall be for external assessment and 30 marks for internal assessment.
- 2. For a pass, a candidate shall be required to obtain at least 40 % marks in each paper separately in external assessment and internal assessment and a minimum of 50 % marks in aggregate of all papers prescribed for the examination.
- 3. The Division shall be awarded on the combined marks obtained at semester I & II examination as follows:

Division	Percentage	
First	60%	Aggregate marks of semester I & II examination taken
Second	50%	together.

The rest will be declared to have passed the examination if obtained the minimum pass mark in each subject.

- 4. There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.
- 5. The candidate shall be permitted to use battery operated pocket calculator that should not have more than 12 digits, 6 functions and 2 memories and should be noiseless and cordless.
- 6. The candidates completing 75% attendance and having secured at least 50% marks in the examination shall be allowed to submit the research proposal after II semester for consideration of DRC in the department.
- 7. Modalities of examination and evaluation: weightage between theory and practical should be 70% and 30% respectively.

# M. Phil. (Business Administration) Semester-I & II

# **CONTENTS OF SYLLABUS**

S. No.	Name of the Subject & Paper	<b>Paper Code</b>
	Semester-I	
1.	Research Methodology	MPHC-301
2.	Marketing Management	MPHC-302
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3.	Human Resource Management	MPHC-303
	Semester-II	
1		MDHC 204
4.	Marketing Management	MPHC-304
5.	Human Resource Management	MPHC-305
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6.	Organisational Behaviour	MPHC-306
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7.	Dissertation and Viva-voce	MPHC-307

## **Paper-I Research Methodology (MPHC-301)**

Time: 3 hrs. Max. Marks: 100

External: 70 Internal: 30

<u>Note:</u> There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.

#### **Unit-I**

Meaning of research, objectives of research, importance of research, types of research.

#### **Unit-II**

Meaning and concept of research methodology, research process, selection of research problem, concept of hypothesis, hypothesis testing, techniques of hypothesis testing.

#### **Unit-III**

Research design, sample designing, features of good research design, questionnaire designing.

#### **Unit-IV**

Data collection, types of data, methods of data collection and techniques, tabulation, analysis and interpretation of data, statistical tools and techniques.

#### Unit-V

Computer applications in research, research report, types of report, drafting of report, rules for making a good research report, bibliography and references, index, preface and acknowledgement.

- 1. Kothari C.R.: Research methodology, New age publications, New Delhi.
- 2. Gode, Wj. And Gatt P.K.: Methods in social research, New York, Mcgraw hill book co.
- 3. Emery, C. William: Business research methods, Richard D. Lirwin, Line, George Town, Ontario.

## **Paper-II Marketing Management (MPHC-302)**

Time: 3 hrs. Max. Marks: 100

External: 70 Internal: 30

<u>Note:</u> There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.

#### Unit-I

Evolution of marketing concept, marketing mix, marketing as philosophy, functions, marketing environment- macro and micro factors.

#### Unit-II

New product development process, concept of product life cycle, diffusion process and product adoption, cognitive dissonance, techniques for generating new marketing ideas.

#### **Unit-III**

Consumer behaviour and various factors influencing consumer behaviour, models of consumer behaviour, market segmentation.

#### **Unit-IV**

Integrated marketing communication, models of marketing communication, promotion mix- advertising, personal selling, sales promotion, advertising ethics.

#### **Unit-V**

Marketing mix, rural marketing, retail marketing, service marketing, marketing ethics and green marketing.

- 1. R.K. Kothari, Anil Mehta, A.K. Sharma: Marketing management, RBD, Jaipur.
- 2. Canfield B.R.: Sales administration- principles and problems.
- 3. Davar R.S.: Modern marketing management in the Indian economy.
- 4. Neelamegham S.(ed.): Marketing management and the Indian economy.
- 5. Phelps D.M. and Westing J.D.: Marketing management.
- 6. Philip Kotler: Marketing management.
- 7. Stanton W.J.: Fundamentals of marketing.

### Paper-III Human Resource Management (MPHC-303)

Time: 3 hrs. Max. Marks: 100

External: 70 Internal: 30

<u>Note:</u> There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.

#### **Unit-I**

HRM concept, HRM environment in India, changing role of HR, maintenance.

#### **Unit-II**

Human resource development, human resource planning, organisation development and culture, OD objectives and various interventions.

#### Unit-III

Training and development, training and analysis, training methods, training budget, training infrastructure facilities, effectiveness of training, training evaluation.

#### **Unit-IV**

Performance and potential, appraisal, career advancement and succession planning, employees counseling and feedback, leadership and motivation.

#### Unit-V

Compensation management, participative management, quality of work life, quality circles, knowledge management, human resource information systems, stress management.

- 1. Flippo: Principles of personnel management.
- 2. Ghosh: Personnel administration in India.
- 3. Tripathi: Personnel management in India.
- 4. Mamoria, Dashora: Personnel management.
- 5. Sharma, Sharma, Surana: Personnel management.
- 6. Mehrotra: Labour problems in India.

### **Paper-IV Marketing Management (MPHC-304)**

Time: 3 hrs. Max. Marks: 100

External: 70 Internal: 30

<u>Note:</u> There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.

#### **Unit-I**

Market measurement and sales forecasting, strategic marketing planning, marketing program.

#### **Unit-II**

Concept of marketing strategy, comparative marketing strategies, designing marketing strategies.

#### **Unit-III**

Marketing of services, marketing in non-profit institutions, effective sales aids, management approach to channels of distribution.

#### **Unit-IV**

Rural marketing, agricultural marketing and cooperative marketing.

#### **Unit-V**

Tools and procedures of marketing control and evaluation, marketing audit, new forms of marketing.

- 1. R.K. Kothari, Anil Mehta, A.K. Sharma: Marketing management, RBD, Jaipur.
- 2. Canfield B.R.: Sales administration- principles and problems.
- 3. Davar R.S.: Modern marketing management in the Indian economy.
- 4. Neelamegham S.(ed.): Marketing management and the Indian economy.
- 5. Phelps D.M. and Westing J.D.: Marketing management.
- 6. Philip Kotler: Marketing management.
- 7. Stanton W.J.: Fundamentals of marketing.

## **Paper-V Human Resource Management (MPHC-305)**

Time: 3 hrs. Max. Marks: 100

External: 70 Internal: 30

<u>Note:</u> There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.

#### **Unit-I**

Motivation, morale, leadership, collective bargaining, discipline and grievances handling.

#### **Unit-II**

Communication, human and organisational conflicts, management of change and conflicts.

#### **Unit-III**

Industrial psychology, psychological determinants of efficiency, motion, time, fatigue study.

#### **Unit-IV**

Human resource accounting, approaches, accounting models, limitations, human resource audit.

#### Unit-V

Changing role of HR, manager in present perspectives, contemporary issues in HRM, international human resource management.

- 1. Flippo: Principles of personnel management.
- 2. Ghosh: Personnel administration in India.
- 3. Tripathi: Personnel management in India.
- 4. Mamoria, Dashora: Personnel management.
- 5. Sharma, Sharma, Surana: Personnel management.
- 6. Mehrotra: Labour problems in India.

## Paper-VI Organisational Behaviour (MPHC-306)

Time: 3 hrs. Max. Marks: 100

External: 70 Internal: 30

<u>Note:</u> There will be five questions in all. The candidate will require to attempt all questions selecting one question from each unit with an internal choice i.e. either/or.

#### Unit-I

Concept of organisational behaviour, nature and significance, contribution of various disciplines in organisational behaviour, behavioural approach to management.

#### Unit-II

Individual difference, perceptions, values and attitudes, personality and group dynamics.

#### **Unit-III**

Organisation and interpersonal relations, stress management, job satisfaction.

#### **Unit-IV**

Organisational culture, power and politics management of change, ethics and ethos.

#### **Unit-V**

Knowledge management and organisational effectiveness, emotional intelligence.

- 1. Robbins: Organisational behaviour.
- 2. Freud Luthans: Organisational behaviour.
- 3. Paul Harssey and Kenneth Blanchard: Management of Organisational behaviour.
- 4. Edgar H. Schein: Organisational psychology.
- 5. Durrin Andrew J.: Fundamentals of Organisational behaviour.
- 6. Dwivedi R.S.: Human relation and Organisational behaviour.
- 7. Metha, Anil and Chouhan Bhumija: Organisational behaviour, RBD, Jaipur.

## Paper-VII Dissertation (MPHC-307)

Dissertation: 70 Marks Viva-voce: 30 Marks

#### **Note:**

- 1. The dissertation will be completed in the guidance of Supervisor on the particular topic of research.
- 2. Supervisor will be allotted to the student by the Head of the department. The topic of research will be allotted by the Supervisor.
- 3. Five copies of dissertation will be prepared in hard bound and cover should be *lemon yellow cover* in standard format as explained by the Supervisor.
- 4. Three copies of dissertation will be submitted in the department. One copy should be provided to the Supervisor at the time Supervisor is approving dissertation by his/her signature. One copy should be kept by the student for his/her record.
- 5. The dissertation should be submitted in the university/department so as to reach to the office of the Registrar before three weeks of the commencement of examination.
- 6. Viva-voce exam of dissertation will be conducted by the Head of the department in consultation with external examiner appointed by the Convener, BOS.

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